Minutes

Environmental Management Commission Meeting
Alabama Department of Environmental Management Building
1400 Coliseum Boulevard
Montgomery, Alabama 36110-2400
October 14, 2022

This is to certify that the Minutes contained herein are a true and accurate account of actions taken by the Alabama Environmental Management Commission on October 14, 2022.

John (Jay) H. Masingill, III, Chair

Mabama Environmental Management Commission

Certified this 9th day of December 2022.

Minutes

Environmental Management Commission Meeting Alabama Department of Environmental Management Building 1400 Coliseum Boulevard Montgomery, Alabama 36110-2400 October 14, 2022

Convened: 11:01 a.m. Adjourned: 11:47 a.m.

Part A

Transcript Word Index

Part B

Attachment Index

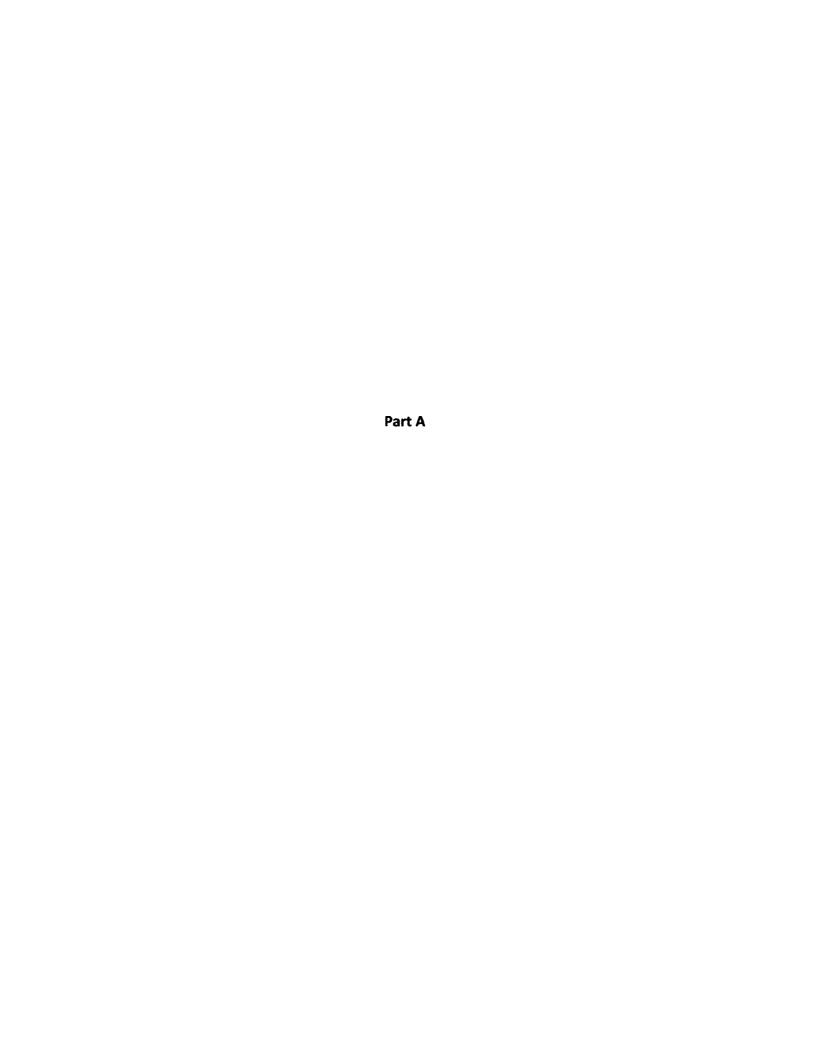
Attachment 1

Attachment 2

Attachment 3

Attachment 4

Attachment 5



ALABAMA ENVIRONMENTAL MANAGEMENT Commission Meeting on 10/14/2022

1	ALABAMA ENVIRONMENTAL MANAGEMENT
2	COMMISSION MEETING
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10	ALABAMA DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
11	Alabama Room (Main Conference Room)
12	1400 Coliseum Boulevard
13	Montgomery, Alabama 36110-2400
14	October 14, 2022
15	11:00 a.m.
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22	Taken by: Jennifer Madaris, CCR, RPR
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Huseby Global Litigation

			1 ages 23
1	Page 2 APPEARANCES	1	Page 3 (Proceedings began at 11:01 a.m.)
2		2	
3	COMMISSION MEMBERS PRESENT:	3	MR. MASINGILL: I'd like to call
4	H. Lanier Brown, II, Esquire, Vice Chair	4	this meeting of the Environmental Management
5	John (Jay) H. Masingill, III, Chair	5	Commission to order. I note we have a quorum
6	Mary J. Merritt	6	present.
7	Samuel L. Miller, M.D.	7	The first item on the agenda is
8	Kevin McKinstry	8	consideration of minutes the meeting held on
9	A. Frank McFadden, P.E.	9	August the 12th, 2022. We'll consider those
10		10	minutes now. I'll entertain a motion regarding
11	COMMISSION MEMBER NOT PRESENT:	11	the motion.
12	Ruby L. Perry, D.V.M.	12	MR. BROWN: Move to adopt the
13		13	minutes.
14	ALSO PRESENT:	14	MS. MERRITT: Second.
15	Lance R. LeFleur, ADEM Director	15	MR. MASINGILL: Any discussion?
16	Robert D. Tambling, EMC Legal Counsel	16	(No response.)
17	Debi Thomas, EMC Executive Assistant	17	MR. MASINGILL: I call for the
18		18	question. All in favor of the motion, signify by
19		19	raising their right hand.
20		20	(Five Commissioners Affirmed.)
21		21	MR. MASINGILL: All opposed. The
22		22	motion carries.
23		23	Agenda Item 2. The Commission will
24		24	consider the election of Commission Chair and Vice
25		25	Chair. I'll entertain a motion from the
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1	Page 4 Commission regarding the election of chair.	1	Page 5 Item 3 on the agenda, we'll have a
2	MS. MERRITT: I move to accept Jay	2	report from Director LeFleur.
3	Masingill as our Chair.	3	MR. LEFLEUR: Let me congratulate
4	MR. BROWN: Second.	4	the chair and vice chair on your hard fought
5	MR. MASINGILL: All in favor of the	5	election victories.
6	motion.	6	MR. MASINGILL: Express your
7	(All Commissioners affirmed.)	7	condolences.
8	MR. MASINGILL: The motion carries.	8	MR. LEFLEUR: As the case may be.
9	I'll entertain a motion for Vice	9	As the case may be. I'd also like to recognize
10	Chair. Do I have any nominations?	10	and welcome our newest Commissioner serving in the
11	MS. MERRITT: Move to accept Lanier	11	professional engineer position, Frank McFadden,
12	Brown as our Vice Chair.	12	who resides in Mobile. Welcome aboard.
13	MR. MASINGILL: Do I have a second?	13	MR. MCFADDEN: Glad to be here.
14	MR. MCFADDEN: Second.	14	Thank you.
15	MR. MASINGILL: Any discussion?	15	MR. LEFLEUR: Good morning to
16	MR. BROWN: Let's get somebody else.	16	everyone in the room. This is the first meeting
17	MR. MASINGILL: No. Call for the	17	of the Alabama Environmental Management Commission
18	question. All in favor of the motion, signify by	18	for fiscal year 2023. Each October at the
19	raising your right hand.	19	beginning of our new fiscal year, we look back at
20	(All Commissioners Affirmed.)	20	the past year to see how the Department has done
21	MR. MASINGILL: Congratulations,	21	against its Annual Operating Plan and report to
22	Vice Chair.	22	you Departmental plans for the coming year.
23	MS. THOMAS: Jay, I'm going to pass	23	Before each of the six Commission meetings during
24	an order.	24	the year, you receive a written memorandum that
25	MR. MASINGILL: Okay.	25	updates you on progress toward meeting the
L		<u> </u>	

Page 6 Page 8 objectives set out in the current Operating Plan. Annual Operating Plan is to have an Effective and 1 Responsive Commission. To achieve this goal, 2 Through those memoranda, the Commission as well as 3 the public has the means to hold the Department there must be effective communication between me, 4 accountable for our performance throughout the 4 as Director, and each of the seven commissioners. 5 This involves a set of ongoing objectives that In 2019, the Department and the continue year to year. 6 6 Commission updated the Unified Strategic Plan, as 7 The Commission and the public are 7 is done every five years. The goals in the provided a written schedule of all anticipated 8 8 Department's Annual Operating Plan are the same as rulemaking well before proposed rules are formally 9 those in the Five-Year Unified Strategic Plan. To presented. Before each of the six regularly 10 10 11 achieve the five-year goals in the Strategic Plan, 11 scheduled Commission meetings the "Ongoing each year the Department develops an Annual 12 Rulemaking Information" memo is sent to each 12 13 Operating Plan that sets forth specific objectives 13 commissioner and posted on the ADEM website. This toward achieving the goals. Today's report will 14 practice will continue. 14 15 review those objectives for FY '22 and FY '23. 15 The Director will continue one-on-one meetings six times per year with each 16 The strategic plan and each annual 16 Operating Plan shared goals are: Effective and 17 commissioner to discuss the latest issues 17 Responsive Commission; High Performing Work 18 confronting the Department and affecting our 18 Environment; Credible Relationships with External 19 environment. 19 20 Stakeholders; and Effective and Efficient 20 As in the past, the Director will 21 Departmental Operations. 21 provide a written memorandum entitled "ADEM Update" prior to each Commission meeting, 22 The Department's Annual Operating 22 23 Plan has objectives that can be categorized in two 23 highlighting significant new activities in each of the Department's five divisions and addressing 24 ways: Those that are continuous and those that 25 have a finite completion time frame. Continuous interim progress on the individual objectives set Page 7 out in the Department's Annual Operating Plan. objectives are those that are in the Operating 1 And the Director will deliver a 2 Plan every year. These are activities like 2 report at each Commission meeting. The reports 3 communication practices, promoting professional 3 development, regularly measuring performance, will include a review of standard EPA performance public outreach activities, innovation, and so metrics, an analysis of the State of the forth. Finite objectives include such activities 6 Environment in Alabama, and other environmental such as completing construction on physical 7 topics. Except for my failing to deliver a facilities, implementing specific new programs or 8 8 report to the June '22 Commission meeting, each of systems, technology upgrades, and the like. 9 9 10 The FY '22 Operating Plan had 105 these objectives was accomplished in FY '22 and objectives with 60 categorized as continuous and will continue as objectives in FY '23. The 11 11 Ongoing Rulemaking memo, the ADEM Update memo, and 45 with a finite completion schedule. All finite 12 12 the Director's Reports are available to any objectives due to be completed in '22 were 13 13 interested party on the ADEM website in eFile 14 accomplished and planned progress on all other 14 objectives was achieved. The FY '23 Operating under the heading "Director's Correspondence." 15 15 Plan has 110 itemized objectives of which 45 have 16 Goal 2, High Performing Work 16 a finite completion schedule. The next several Environment, has several sub-goals or objectives 17 17 that focus on resource management including 18 slides will recap some of the individual FY '22 18 Departmental Operating Plan objectives 19 financial, physical, and human resources. Other 19

objectives under this goal focus on management activities that promote high performance. There

are both ongoing objectives that are the same

that may be one or more years.

year-to-year and fixed horizon objectives that are to be accomplished within a specific time frame

unified five-year strategic plan.

accomplished during the past fiscal year and

provide a general description of some of the new

grouped under the four broad shared goals in the

objectives in the FY '23 plan. The objectives are

The first goal in the Department's

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Page 10 On the financial and physical resource side: As was the case in FY '22, the 2 Department successfully worked with the Governor's Office, Legislative leadership, and interested non-governmental individuals and entities to 5 obtain the Department's FY '23 General Fund appropriation of \$4 million, which represents about 7 percent of our operating budget. 8 In FY '22, the Department was also 9 successful in obtaining other financial resources 10 11 in addition to the General Fund appropriation and 12 the normal programmatic funding from EPA. Several noteworthy competitive grants were: \$1 million 13 14 for coastal litter reduction through the Gulf of 15 Mexico Energy Security Act; \$520,000 for the Clean 16 Diesel Program; \$319,000 for fine particle air monitors through the American Rescue Plan Act; 17 \$200,000 under a State Environmental Justice Co-op 18 Agreement; and \$200,000 for expansion of our 19 exchange network to increase Departmental 20

20 exchange network to increase Departmental
21 efficiency through e-enterprise. In total, the
22 Department was able to obtain competitive grant
23 funding of nearly \$2.5 million over and above

24 normal programmatic funding.

worked with communities with boating

The Department also successfully

environment, the Department has: Continued to recruit interns and co-op students with the

objective or encouraging the most talented

4 candidates to become permanent employees when they

5 graduate. During 2022, we were able to recruit

eight interns and co-ops.

The Department has and will continue to focus on advancing diversity within the Department through specific initiatives including recruiting at all Alabama and many out-of-state historically black colleges and universities. We recruit minority candidates from many other regional colleges and universities as well. In keeping with the current trend in recruiting, we are also using online recruiting services.

Another ongoing objective in the management of human resources is to promote professional developmental of our workforce, which is necessary to support a high performance organization. Progress made includes: During FY '22, 27 individuals completed a voluntary leadership-training program developed by the

23 Department in cooperation with Auburn University

24 Montgomery. The program trains ADEM professional

5 staff who have not yet become managers. In total,

Page 11

infrastructure needs to obtain \$400,000 in pass-through grants. These represent good 3 progress in our continuous effort to obtain innovative funding for the Department and public 5 entities we regulate. 6 7 In FY '22, we made progress on our largest physical resource upgrade, the multi-year 8 Mobile Field Office development. Funding for the 9 \$11 million facility was completed with a \$3 10 11 million supplemental appropriation from the Alabama Legislature and a \$2 million inflation 12 adjustment from the Alabama Gulf Coast Recovery 13 14 Council. That project is now 26 percent complete. 15 Here's an aerial photo of the Mobile 16 Field Office construction underway. You'll see Broad Street on the right and the Coast Guard 17

This second photo is from the back portion of the site showing concrete block going up on the recently poured slab of the main

Station, Mobile Bay and Brookley Aeroplex at the

building with the boat shed in the foreground.In the human resource management

25 effort to promote a high performing work

Page 13

1 114 personnel have completed the program since its
2 inauguration in 2019. The FY '23 Operating Plan
3 continues the leadership training initiative.

programs in last three years that will continue FY
'23 is teleworking. The Department, working again
in cooperation with Auburn University Montgomery,
developed a specialized program to train managers
on how to manage a remote workforce. All our
managers have completed the course. Approximately
framework to be percent of our personnel are able to telework
either one or two days per week.

Among the most significant personnel

In FY 2020, the Department began providing specialized accreditation training to assist our personnel seeking to achieve the Professional Engineer or Professional Geologist designations. These initiatives help develop and retain more of our high achieving individuals. In FY '22, 36 individuals took advantage of the opportunity and enrolled. That program will continue in FY '23.

In FY '22, we introduced you to one

22 In FY '22, we introduced you to one 23 individual who earned his PE accreditation. 24 We currently have three individuals

25 in the Certified Public Manager, CPM I,

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Page 14 accreditation program and eight more in the advanced CPM II program. They will graduate later this month, and I'll introduce them individually 4 at the December Commission meeting. This list of professional development objectives does not include the numerous continuing education programs our personnel engage in to maintain their 8 9 accreditation. The FY '23 Operating Plan will 10 continue to emphasize professional development. 11 Also within the broad goal of 12 promoting a high performing work environment, we 13 will continue the practice of regularly using 14 objective relevant data to measure work 15 performance. This is accomplished, in part, by 16 presenting updated standard EPA dashboard analyses 17 for the air, water, hazardous waste, and drinking 18 water programs at Commission meetings. We present 19 these metrics to keep the Commission and the public informed about performance, but as 20 21 importantly, the Department uses the dashboards to 22 track its results, which is a necessary activity 23 if we are to continue being a high performing organization. The most recent dashboard updates 24

Page 16 award ceremony. We automated our air monitors.

and completed Rubber Modified Asphalt

demonstration projects at two State Parks to

promote recycling of scrap tires. These are

additional examples of innovative ideas that

6 resulted in tangible actions.

The Department has also used innovation to develop new means of public outreach. Some examples are: Individualized public notice announcements delivered to every home within a specified radius of high interest permitting actions utilizing the US Postal Service "Every Door Direct Mail" program. In 2022, there were four permitting actions that utilized the program.

The launch of the alabamawaterprojects.com website to inform the public of the American Rescue Plan Act and Bipartisan Infrastructure Law grant programs is another example.

Our first efforts at Public Service 22 Announcements encouraging participation in the ARPA and BIL grant programs by public drinking water and wastewater systems ties in with the new alabamawaterprojects website.

Page 15

averages.

Finally, innovation is an important objective within the goal of achieving a high performing work environment. As is typical, ideas generated in FY '21 and '22 resulted in tangible

show the Department continues to beat national

actions in FY '22. For example: Implementation of the first phases of the Alabama Environmental Permitting and Compliance System, AEPACS, which is

our new newly developed integrated software system that will put ADEM yet another generation ahead of

11 the rest of the nation in automation.

An expanded statewide approach to 12 litter programs including distributing more than 13 14 1,100 "No Littering" signs, as you see on this 15 slide, requested by municipalities; developing an anti-littering Public Service Announcement; 16

developing litter capture programs for 17 disadvantaged communities; and installing 18

19 educational anti-littering sculptures at eight

interstate welcome centers and rest stops that 20

21 also promote recycling. This is the latest sculpture installed three weeks ago at the 22

23 Governor Guy Hunt rest stop on I-65 in Cullman

24 showing a largemouth bass.

We also initiated a recycling grants

Page 17 1 Editorials to educate the public on

2 upgrading water and sewer systems and the fact

that local leaders rather than ADEM have control

over local land use are additional examples of new

means to reach out to the public.

New innovative ideas developed in FY '22 and '23 will, no doubt, prompt tangible actions in FY '23.

9 Maintaining a high performance 10 organization requires continual improvement. Many 11 of the objectives in High Performing Work Environment goal, which include providing

financial, physical, and human resources, 13

utilizing data-driven performance measures, and 14 15 promoting innovation, are ongoing endeavors that

16 continue to move us forward, but, by their nature,

are never fully completed. For that reason, a

18 number of the 25 objectives in the FY '23 plan 19

within this broad goal remain the same as they were in FY '22. 20

21 The third broad goal is Credible 22 Relationships with External Stakeholders.

23 Objectives to achieve this Operating Plan goal include: Engaging at least twice per

year with all interested regulated industry

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Page 18

- groups, as well as meeting with elected officials, 1
- state agencies, civic groups, and any group or
- 3 individual interested in working with the
- Department on environmental issues. That
- objective was achieved in FY '22 and continues to
- be an objective for FY '23. 6
- We plan to continue engaging with
- specific communication stakeholder groups 8
- including low income, minority, and disadvantaged 9
- communities. A detailed update on the 10
- 11 Department's activities to promote outreach and
- fair treatment to those groups was presented at 12
- 13 the August Commission meeting. The FY '22 and
- planned FY '23 activities include: Formal 14
- 15 environmental justice training for all ADEM
- 16 personnel. Formal training in diversity, equity,
- 17
- and inclusion for all employees. Updating and
- 18 publishing on our website the "Community
- 19 Engagement" document that provides the public a
- 20 way to track the many ways the Department goes
- about creating credible relationship with external 21
- 22 stakeholders. The cover page of that document is
- 23 on the screen now.
- 24 The FY '23 Operating Plan continues
- objectives to build credible relationships with 25

Page 19

1

4 5

- external stakeholders utilizing the internet by:
- 2 Encouraging the public to use the eMaps, eFile,
- "What's Happening in Your County", Water Quality 3
- information, eComplaint and other applications
- available on our website to help citizens access
- information about their specific geographic areas
- of interest and, if needed, to voice their
- 8 concerns.
- 9 We are encouraging the public to
- view the live streaming of Commission meetings and 10
- rulemaking hearings on our website. 11
- The planned upgrade to our website 12
- 13 to make it more user friendly has been delayed in
- part to fully implement the AEPACS software 14
- upgrades so the website upgrades can incorporate 15
- new features available from the software upgrades 16
- 17 currently under way.
- 18 For more than two years, we have
- 19 been working with outside experts to improve
- communication with the public. That effort is 20
- showing results and will continue to be a priority 21
- in the FY '23 Operating Plan. 22
- A few of the other objectives met in 23
- 24 FY '22, some of which will be ongoing in FY '23,
 - include: Expanding geographic information system

- Page 20 or GIS tools to help the public obtain information
- 2 on their specific geographic point of interest;
 - expanding environmental education initiatives to
- include all grades K through 12; implementing lead
- 5 testing of drinking water fixtures at all Alabama
- public schools, daycares, and pre-K facilities;
- and mandatory PFAS testing of all public drinking 7
- water systems in the state. 8
- 9 Altogether, the goal of Credible
- 10 Relationships with external stakeholders includes
- 11 46 discrete objectives set out in the FY '23
- 12 Operating Plan.
- 13 The fourth and final ADEM Operating
- Plan Goal is Efficient and Effective Departmental 14
- Operations. This is a critical element in the
- Department's efforts to provide high quality, cost 16
- 17
- effective services to Alabama citizens.
- A major objective under this goal is 18
- to meet or exceed our detailed annual work plan 19
- 20 commitments with EPA. Specific work plans are
- negotiated with EPA for: The NPDES water program;
- the drinking water program under the Safe Drinking 22
- 23 Water Act; the air program under the Clean Air
- Act; and the hazardous waste program under the
- Resource Conservation and Recovery Act.

- The Department met all work plan commitments in FY '22. Meeting or exceeding EPA 2
- work plan commitments continues to be an objective 3
 - for FY '23.
 - For more than a decade, the
 - Department as invested considerable resources in
- 7 electronic tools to promote public outreach and to
- 8 improve the efficiency of our day-to-day work
- 9 output. That investment in automation has allowed
- 10 us to become the lowest cost provider of
- environmental regulation in the nation while 11
- maintaining among the highest quality performance 12
- in the nation. Some of the initiatives include:
- The high priority multi-year objective for the 14
- 15 development and implementation of a new generation
- 16 of computer software begun in FY '22 that is
- ongoing and scheduled to be complete in FY '24. 17
- 18 All major internal electronic data entry,
- reporting, and performance tracking programs will 19
- 20 be included. The software systems will be
- integrated among in-house divisions, external 21
- 22 regulated entities, and with EPA systems. All
- 23 milestones through FY '22 were met on schedule.
- With greater automation and 24
- increasing remote work, maintaining cyber security

25

Page 22 Page 24 measures, including secure communication and data individual objectives. Additional copies are storage as well as overall system backup, are available on the table outside the meeting room important ongoing objectives in the Operating for others who may be interested. 4 While development of the 5 Other objectives under the Efficient Department's Operating Plan is an annual activity. an Effective Departmental Operations goal 6 6 many of the initiatives focus on positioning the completed in FY '22 include: Development of the 7 Department to be a high performing organization 8 ADEM web portal; development of enhanced for the long term. That long term focus includes capabilities to access beach monitoring data; 9 developing our future leaders through education, 10 implementation of the online smoke school training 10 and recognizing their accomplishments; 11 module for industry participants; replacement of 11 establishing a routine of regularly measuring 12 the Department's 2013 network switch 12 performance; embracing innovation including modern 13 infrastructure; and development of the planned 13 leading edge automation to allow high performance 14 laboratory equipment replacement schedule. 14 despite extremely low funding; building lasting 15 Objectives from FY '22 that will 15 relationships with various stakeholder groups; and 16 continue in FY '23 include: Regular formal and 16 providing the physical facilities and other tools informal internal communication; implement the 17 17 necessary to accomplish the Department's mission. AEPACS conversion for Solid Waste and other Land 18 The FY '23 Operating Plan undertakings are 19 Division programs, the CAFO program, and the Air 19 ambitious. We are committed to performing to the same high standards as we did in 2022. 20 Program; initiate updates to ADEM rules to conform 20 21 to federal rules, rationalize rules where needed, That concludes the report. I will 22 and improve regulatory oversight; and, 22 be pleased to answer any questions you may have. 23 continuation of the stepped up State Revolving 23 MR. MASINGILL: Any questions? 24 Fund loan marketing program to help address 24 (No response.) deteriorating water and wastewater infrastructure, MR. MASINGILL: Thank you. Page 23 Page 25 especially in disadvantaged and small communities. MR. LEFLEUR: Thank you. 1 2 Some of the new FY '23 objectives 2 MR. MASINGILL: All right. Item 4 3 for efficient and effective departmental 3 on the agenda, the report from the Commission operations include: Implement the new AEPACS 4 4 chair. And Commission chair has no report. Recycling Facility Reporting Module; modify the 5 5 Item 5, at this time the Commission 6 electronic Drinking Water Reporting, eDWR, program would like to do a review of proposed resolution to incorporate the submission of lead service line for former Commissioner Thomas P. Walters, inventories; distribute American Rescue Plan Act Professional Engineer. At this time I would like 9 and Bipartisan Infrastructure Law funds to public 9 to read the resolution. Whereas Thomas P. 10 drinking water and wastewater systems; implement 10 Walters, Professional Engineer, was appointed to 11 the State Revolving Fund database; and complete the professional engineer position of the Alabama 11 12 the external IT security audit and address the 12 Environmental Management Commission on August the 13 findings in that audit. 13 22nd, 2018, and served until September 30th, 2022. 14 Altogether, the goal of Efficient 14 And whereas during Mr. Walters tenure on the 15 and Effective Departmental Operations includes 36 15 Commission, he served in the leadership positions individual objectives set out in the FY '23 16 16 of Chair and Vice Chair of the Commission and Chair of the Personnel Committee and as a Member 17 Operating Plan. 17 18 Additional information on progress 18 of the Personnel Committee. And whereas due to 19 in meeting the 105 objectives in our FY '22 19 Mr. Walters' engineering expertise and Operating Plan is available in the six ADEM Update professional background, he provided experience, 21 reports, mentioned earlier, that were prepared 21 wisdom, and foresight in the Commission's 22 during FY '22. Once again, these are available on 22 deliberations on significant issues. And whereas 23 the ADEM website. 23 Mr. Walters' dedication, insight, and support of 24 the efforts of the Commission and those of the You received copies of the FY '23 24

Departmental Operating Plan with its 110

Alabama Department Environmental Management will

Pages 26..29

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Page 26
                                                                                                          Page 28
     be greatly missed. Now, therefore, be it resolved
                                                                            (No response.)
                                                          1
     that Alabama Environmental -- that the Alabama
 2
                                                          2
                                                                           MR. MASINGILL: Do I have a motion
    Environmental Management Commission expresses
 3
                                                             from the Commission?
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 4
     gratitude to Thomas P. Walters, PE, for his
                                                          4
                                                                           DR. MILLER: I move that we approve
     contribution to a better environment and improved
                                                          5
                                                             a salary advance for Director LeFleur of one step
     quality of life for the citizens of Alabama.
                                                              to Step 16 Pay Grade 91 and designate the
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                                                          6
 7
                  At this time I'll entertain a motion
                                                          7
                                                              Commission Chair to meet with the Director
     from the Commission regarding the resolution.
                                                              regarding the evaluation and execution of the
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                                                          8
 9
                 MR. BROWN: I move to approve, adopt
                                                          9
                                                              understanding between the Commission and Director
10
     the resolution as presented.
                                                         10
                                                              regarding results of his evaluation.
                 MR. MCFADDEN: Second.
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                                                         11
                                                                           MR. MASINGILL: Do we have a second?
12
                  MR. MASINGILL: Any discussion?
                                                         12
                                                                           MS. MERRITT: I'll second.
13
                  (No response.)
                                                         13
                                                                           MR. MASINGILL: Any discussion?
                  MR. MASINGILL: At this time I'll
                                                         14
14
                                                                           (No response.)
15
     call for question. All in favor to adopt the
                                                         15
                                                                           MR. MASINGILL: I'll call for the
     resolution, signify by raising your right hand.
                                                              question. All in favor of the motion, signify by
16
                                                         16
17
                  (All Commissioners affirmed.)
                                                         17
                                                              raising your right.
18
                 MR. MASINGILL: The motion carries.
                                                         18
                                                                           (All Commissioners affirmed.)
19
                  Item 6, the ADEM Director's Job
                                                         19
                                                                           MR. MASINGILL: The motion carries.
20
     Performance Evaluation. The Commission is
                                                         20
                                                                           Brings us to Item 17. We don't have
21
     conducting an evaluation on Director LeFleur's job
                                                         21
                                                             any other -- I mean Item 7. We don't have any
22
    performance as part of the ADEM Director Job
                                                         22
                                                             other business.
23
     Performance Evaluation. A small number of written
                                                         23
                                                                           Item 8 -- sorry.
     comments were received regarding Director
24
                                                         24
                                                                           That brings us to the future
25
    LeFleur's job performance. And all but one
                                                         25
                                                            business session. The next Commission meeting is
                                                 Page 27
                                                                                                          Page 29
     comment letter was favorable and complimentary of
                                                              scheduled for December 9th, 2022. At this time
 1
    Director LeFleur's job performance. All the
                                                              I'd like to ask for all the Commissioners
 2
    written comments have been provided to the
                                                              available on that date. Anyone not available?
 3
    Commissioners and the Director and considered as
                                                          4
                                                                           (No response.)
                                                                           MR. MASINGILL: Great.
     part of this evaluation. I note that in its
                                                          5
 6
     deliberation under this item, the Commission may
                                                          6
                                                                           That brings us to the point on the
    wish to consider designating him to meet with the
                                                             docket where we'll hear from the public regarding
    Director regarding his evaluation and execute the
                                                          8 comments. We've had two requests to make
 8
    verification of understanding between the
                                                          9
                                                              presentations. The first is from Justinn Overton,
 9
10
     Commission and the Director regarding the results
                                                         10
                                                              Executive Director of Alabama -- of Riverkeeper,
11
    of his evaluation. The evaluation of the Director
                                                              Coosa Riverkeeper. We've also had a request from
                                                         11
12
    may or may not include consideration of an
                                                         12
                                                              Victoria Miller, an Advocacy Assistant with the
                                                         13 Alabama Rivers Alliance.
13
     adjustment to the Director's salary reminding the
     Commission that Director LeFleur is currently in
                                                                           At this time I will entertain a
14
                                                         14
     Step 15 of Pay Grade 91. I note that Step 15 of
                                                              motion regarding approving, denying, and/or
15
                                                         15
16
                                                              tabling the requests to make presentations.
    Pay Grade 91 increased from $176,191.20 to
                                                         16
17
     $183,240 effective 9/1/22, due to an across the
                                                         17
                                                                           DR. MILLER: Mr. Chairman, I'm a
    board raise, salary adjustment of 4 percent for
                                                              little concerned. These ten-minute type
18
                                                         18
19
     state employees passed by the Alabama Legislature.
                                                         19
                                                              presentations are suppose to be submitted 14 days
20
     I note that Step 16 of Pay Grade 91 is a per year
                                                              prior to the Commission meeting. These got here
     salary of $187,924.80; and Step 17 is a per year
                                                              late yesterday afternoon. Does that mean we
21
                                                         21
22
    salary of $192,645.60.
                                                         22
                                                              should maybe table the resolutions or to ask them
23
                  Do I have any comments from the
                                                         23
                                                              to speak or should we go with the three-minute
24
     Commissioners and any discussion related to the
                                                              rule for people who just signed up the day of?
                                                         24
25
     evaluation of Director LeFleur?
                                                         25
                                                              I'm not sure what the answer of that is. But the
```

```
Page 30
                                                                                                           Page 32
    day before is not a satisfactory way to handle
                                                               (All Commissioners affirmed.)
     this kind of thing. I have not even had a chance
                                                              MR. MASINGILL: We're adjourned.
 3
     to look through the stuff.
                  MR. MASINGILL: I haven't either.
                                                              (The meeting concluded at 11:47
                  DR. MILLER: That's just not good.
                                                          5
                                                              a.m.)
                  MR. MASINGILL: Any other comments,
    Commissioners? Any discussion?
                  MR. MCFADDEN: Maybe put that to the
 q
    next meeting and have a chance to look that over.
                  MR. MASINGILL: Well, if that's the
10
                                                         10
11
     case, do I have a motion?
                  MR. MCFADDEN: So moved.
12
                                                         12
13
                  DR. MILLER: Second.
                                                         13
14
                  MR. MASINGILL: Call for the
                                                         14
15
    question. Any further discussion?
                                                         15
16
                  (No response.)
                                                         16
17
                  MR. MASINGILL: Call for the
                                                         17
18
    question. All in favor of the motion, signify by
                                                         18
     raising your right hand.
19
2.0
                  (All Commissioners affirmed.)
                                                         20
21
                  MR. MASINGILL: I admit -- Ms.
                                                         21
    Overton and Ms. Miller, I guess you're both here?
22
    I haven't --
23
                                                         23
24
                  MS. OVERTON: Yes, sir.
                                                         24
25
                  MR. MASINGILL: Sorry this happened.
                                                 Page 31
                                                                                                           Page 33
    It would really help us -- I know I -- I didn't
                                                                           CERTIFICATE
2
    really get it until very late yesterday and just
3
    did not have an --
                                                          3
                                                              STATE OF ALABAMA
                 MS. OVERTON I understand. I didn't
                                                              JEFFERSON COUNTY
5
    realize there was a 14-day --
                                                          5
                                                                           I hereby certify that the above and
 6
                 MR. MASINGILL: Okay.
                                                              foregoing proceeding was taken down by me in
                                                          6
7
                 MS. OVERTON this is my first time.
                                                          7
                                                              stenotype, and the questions and answers thereto
    I apologize for the inconvenience. I certainly
                                                              were transcribed by means of computer-aided
8
                                                          8
    wouldn't have wanted to waste my time to get here
                                                          9
                                                              transcription, and that the foregoing represents a
    from Birmingham or yours, so we will keep that in
10
                                                         10
                                                              true and correct transcript of the testimony given
11
    mind in the future. Thank you.
                                                         11
                                                              by said witness upon said hearing.
12
                 MR. MASINGILL: Okay. Thank you.
                                                         12
                                                                       I further certify that I am neither of
    I'm sorry you had to make the trip, and we'll look
                                                              counsel, nor of kin to the parties to the action,
13
                                                         13
    forward to hearing from you next time.
                                                              nor am I in anyway interested in the result of
14
                                                         14
15
                 MS. OVERTON: I hope I can be there.
                                                         15
                                                              said cause.
                                                                     Signed the 26th day of October, 2022.
16
    Thank you.
                                                         16
17
                 MR. MASINGILL: All right.
                                                         17
18
                 I don't think we have any other
                                                         18
                                                                               _/S/ Jennifer Madaris____
19
    requests to speak, so I guess I'll entertain a
                                                         19
                                                                               Jennifer Madaris
20
    motion to adjourn.
                                                         20
                                                                                    ACCR 585
21
                                                         21
                                                                       My license expires September 30, 2023
                 MS. MERRITT: Move to adjourn.
22
                 MR. MASINGILL: Do I have a second?
                                                         22
                                                                      My Commission expires January 4, 2026
23
                 MR. BROWN: Second.
                                                         23
                 MR. MASINGILL: All in favor,
                                                         24
24
25
    signify by raising your right hand.
                                                         25
```

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ALABAMA ENVIRONMENTAL MANAGEMENT Commission Meeting on 10/14/2022

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Attachment Index

Attachment 1 Agenda

Attachment 2 Order to adopt motion to accept Jay Masingill as Chair and Lanier Brown as Vice Chair (Agenda Item 2)

Attachment 3 Director's Slides (Agenda Item 3)

Attachment 4 Resolution for former Commissioner Thomas P. Walters, P.E. (Agenda Item 5)

Attachment 5 Order to approve a salary increase of one step to Step 16 in Pay Grade 91 and designate the Commission Chair to meet with the Director regarding his evaluation and execute the verification of understanding between the Commission and the Director regarding the results of his evaluation (Agenda Item 6)



AGENDA*

MEETING OF THE

ALABAMA ENVIRONMENTAL MANAGEMENT COMMISSION

DATE: October 14, 2022

TIME: 11:00 a.m.

LOCATION: Alabama Department of Environmental Management (ADEM) Building Alabama Room (Main Conference Room)

1400 Coliseum Boulevard Montgomery, Alabama 36110-2400

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^{*} The Agenda for this meeting will be available on the ADEM website, www.adem.alabama.gov, under Environmental Management Commission.

^{**} The Minutes for this meeting will be available on the ADEM website under Environmental Management Commission.

- 1. CONSIDERATION OF MINUTES OF MEETING HELD ON AUGUST 12, 2022.
- 2. **ELECTIONS**

The Commission will elect a Commission Chair and Vice Chair.

- 3. REPORT FROM THE ADEM DIRECTOR
- 4. REPORT FROM THE COMMISSION CHAIR
- 5. CONSIDERATION OF RESOLUTION FOR FORMER COMMISSIONER THOMAS P. WALTERS, P.E.
- 6. ADEM DIRECTOR JOB PERFORMANCE EVALUATION

The Commission will consider the ADEM Director's job performance as part of the ADEM Director Job Performance Evaluation. The Commission will take into account written comments received and compiled regarding the Director's job performance for the evaluation. The Commission will discuss and consider actions it will take for the ADEM Director Job Performance Evaluation.

- 7. Other business
- 8. Future business session

PUBLIC COMMENT PERIOD

a. REQUESTS TO MAKE PRESENTATIONS

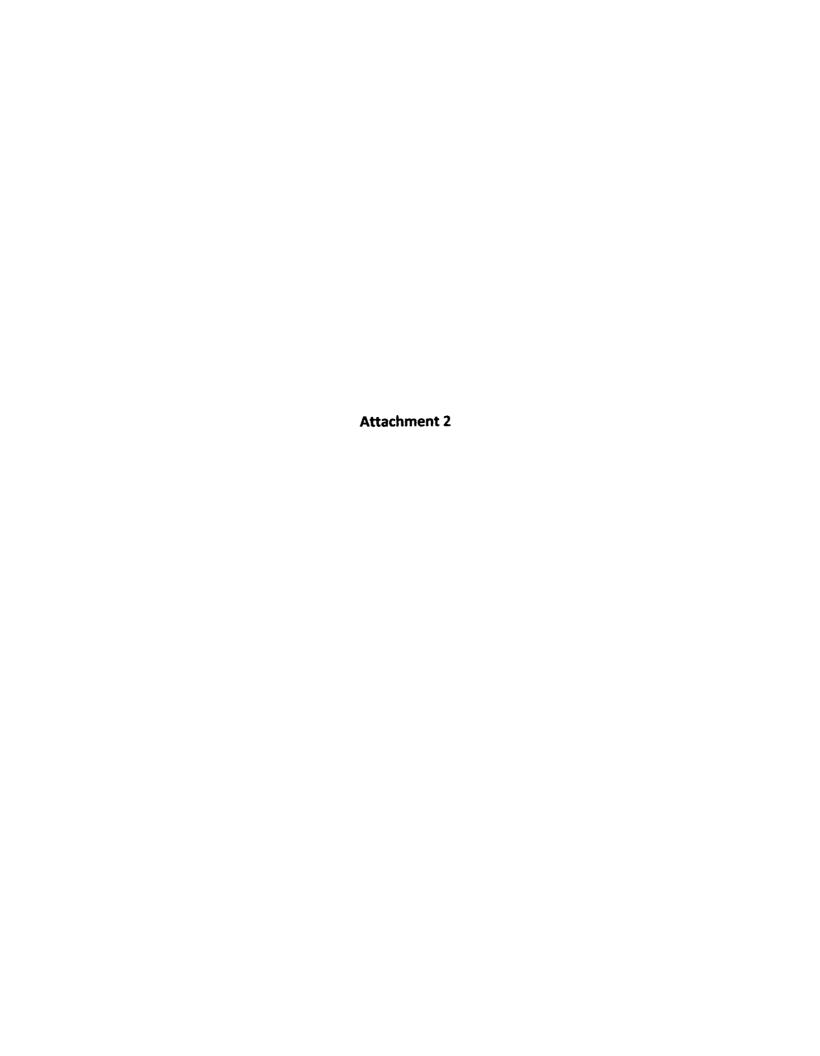
- (1) Request 1 Request from Justinn Overton, Executive Director and Riverkeeper, Coosa Riverkeeper, Subject of presentation: Present information about the fish consumption advisory program conducted in part by ADEM from a stakeholder perspective and to identify some gaps in the current program that could be improved upon. The presentation would include a narrative discussion of the background and ongoing work around fish consumption in their watershed.
- (2) Request 2 Request from Cindy Lowry, Executive Director and Victoria Miller,
 Advocacy Assistant, Alabama Rivers Alliance, Subject of presentation: Present
 information about the fish consumption advisory program conducted in part by ADEM
 from a stakeholder perspective and to identify some gaps in the current program that
 could be improved upon. The presentation would include data and findings gathered
 from the Coosa River Creek Survey of Community Anglers by Victoria Miller.

PUBLIC COMMENT PERIOD

b. BRIEF STATEMENTS BY MEMBERS OF THE PUBLIC REGISTERED TO SPEAK

Members of the public that wish to make a brief statement at a Commission meeting may do so by first signing in on a register maintained by the Commission office prior to each regularly scheduled meeting. The register will close ten minutes prior to convening each meeting of the Commission. Following completion of all agenda items, the Commission Chair will call on members of the public wishing to make a statement in the order their names appear on the register. Speakers are encouraged to limit their statement to matters that directly relate to the Commission's functions. Speakers will be asked to observe a three minute time limit. While an effort will be made to hear all members of the public signed on the register, the Commission may place reasonable limitations on the number of speakers to be heard. (Guideline 11, Guidelines for Public Comment).

The Guidelines for Public Comment are used in the application of ADEM Administrative Code 335-2, Environmental Management Commission Regulations, Rule 335-2-3-.05, Agenda and Public Participation. The Guidelines for Public Comment serve to educate and inform the public as to how the Commission interprets and intends to apply the Rule. The revised Rule 335-2-3-.05 was effective October 7, 2016.



BEFORE THE ENVIRONMENTAL MANAGEMENT COMMISSION OF THE ALABAMA DEPARTMENT OF ENVIRONMENTAL MANAGEMENT

MOTION

Accept Jay Masingill as Chair and

Lanier Brown as Vice Chair

ORDER

This cause having come before the Environmental Management Commission pursuant to the above motion, and having considered the same, the Commission hereby ORDERS, ADJUDGES, and DECREES as follows:

- 1. That the above motion is hereby adopted; and
- 2. That this action has been taken and this Order shall be deemed rendered effective as of the date shown below.

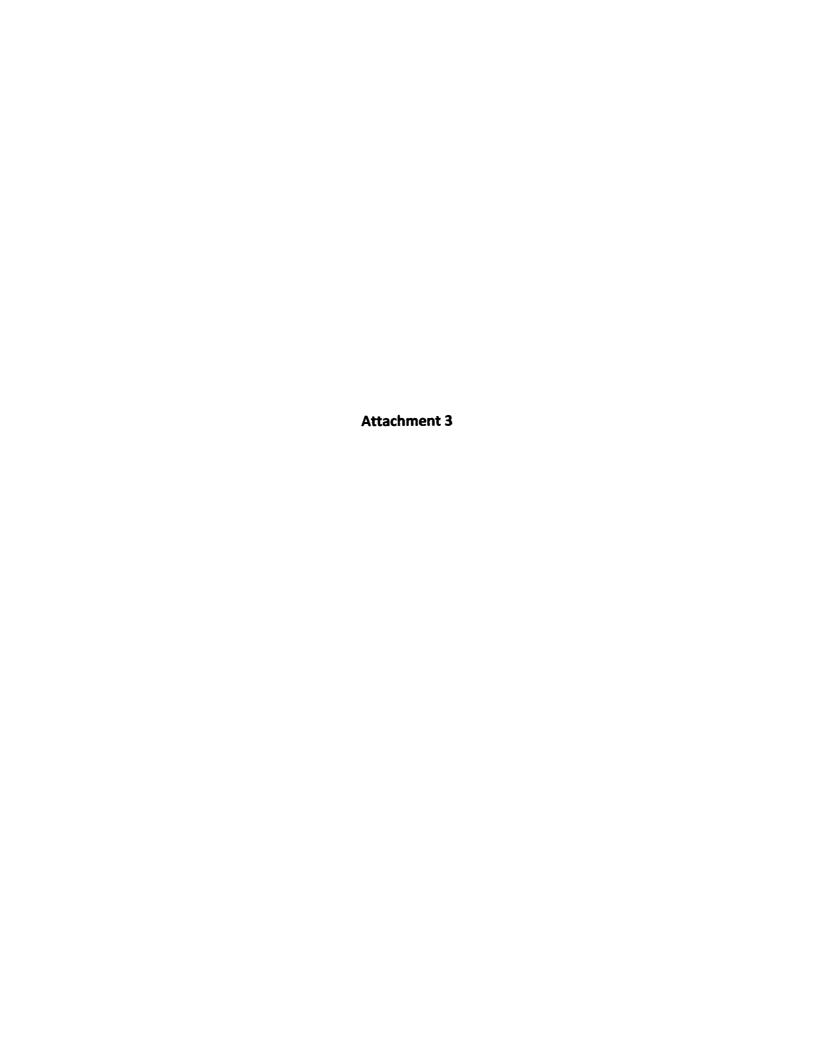
Environmental Management Commission Order Page 2

Commissioner

ISSUED this 14th day of October 2022.

This is to certify that this Order is a true and accurate Account of the actions taken by the Environmental Management Compression on this 14th day of October 2022.

John (Jay) H. Masingill, III, Chair Environmental Management Commission Certified this 14th day of October 2022





Shared AEMC / ADEM Plan Goals

- 1. Effective and Responsive Commission
- 2. High Performing Work Environment
- Credible Relationships with External Stakeholders
- Efficient and Effective Departmental Operations



Alabama Department of Environmental Management

1. Effective and Responsive Commission

1. Effective and Responsive Commission

- · Information on proposed rulemaking
- · Information on current environmental policy issues
- Regular updates on Operating Plan progress
- Provide performance metrics

Alabama Department of Environmental Management

2. High Performing Work Environment

2. High Performing Work Environment

- · Financial and physical resources
 - Stable state-sourced funding \$4 mil. Gen Fund
 - Obtain other funding sources \$2.5 mil. Grants
 - Boat Infrastructure \$.4 mil. Grants
 - Mobile facilities \$5 mil. GF / RESTORE Act





High Performing Work Environment

- Human resources
 - Recruit interns & co-ops
 - Recruit minority university students
 - Professional development of personnel
 - Specialized leadership training
 - Remote workforce management training
 - Professional accreditation training
 - Professional accreditation recognition
 - Certified Public Manager training



High Performing Work Environment

- Data driven performance measurement
- Promoting Innovation
 - AEPACS software system
 - Statewide anti-litter campaign
 - Recycling grants awards ceremony
 - Automated air monitors
 - Rubber Modified Asphalt demonstrations





High Performing Work Environment

- Data driven performance measurement
- · Promoting Innovation
 - AEPACS software system
 - Statewide anti-litter campaign
 - Recycling grants awards ceremony
 - Automated air monitors
 - Rubber Modified Asphalt demonstrations



High Performing Work Environment

- Public Outreach tools
 - Every Door Direct Mail
 - Dedicated website for ARPA and BIL grant program
 - PSAs for ARPA and BIL
 - · Editorials to educate the public

Alabama Department of Environmental Management

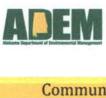
3. Credible Relationships with External **Stakeholders**



Alabama Departing Environmental Management

3. Credible Relationships with External **Stakeholders**

- Engage private sector, NGOs, Fed & State
- Community engagement
 - Environmental Justice training for all personnel
 - Diversity, equity, inclusion training personnel
 - Document community engagement



Community Engagement

ADEM is committed to keeping everyone informed and involved regarding the environmental activities in their local communities.



Credible Relationships with External **Stakeholders**

- Encourage website utilization
 - eMaps, eFile, What's Happening in Your County, Water Quality info, eComplaint
 - Encourage livestream utilization
 - User friendly website upgrades

Alabama Department of **Environmental Management**

Credible Relationships with External **Stakeholders**

- Improved public communication
- Other objectives achieved and ongoing
 - Expanding GIS tools
 - Expand environmental educate to all K-12
 - Lead testing public schools, daycare & Pre-K
 - PFAS testing all public water supplies

4. Efficient & Effective Departmental Ops

Alabama Department of Environmental Management

4. Efficient & Effective Departmental Ops

- Meet or exceed EPA work plans:
 - NPDES Water
 - SDWA Drinking Water
 - CAA Air
 - RCRA Hazardous Waste

Efficient & Effective Departmental Ops

- · Emphasis on automation:
 - Develop & implement next generation software by FY 2024
 - Data entry, reporting, performance tracking
 - Integrated with regulated entities & EPA systems
 - · FY 2022 milestones met
 - Cyber security enhancements

Alabama Department of Environmental Management

Efficient & Effective Departmental Ops

- Other objectives completed in FY 2022
 - Develop web portal
 - Develop beach monitoring data base
 - Implement online smoke school training
 - Replacement of network switches
 - Development of lab equipment replacement schedule

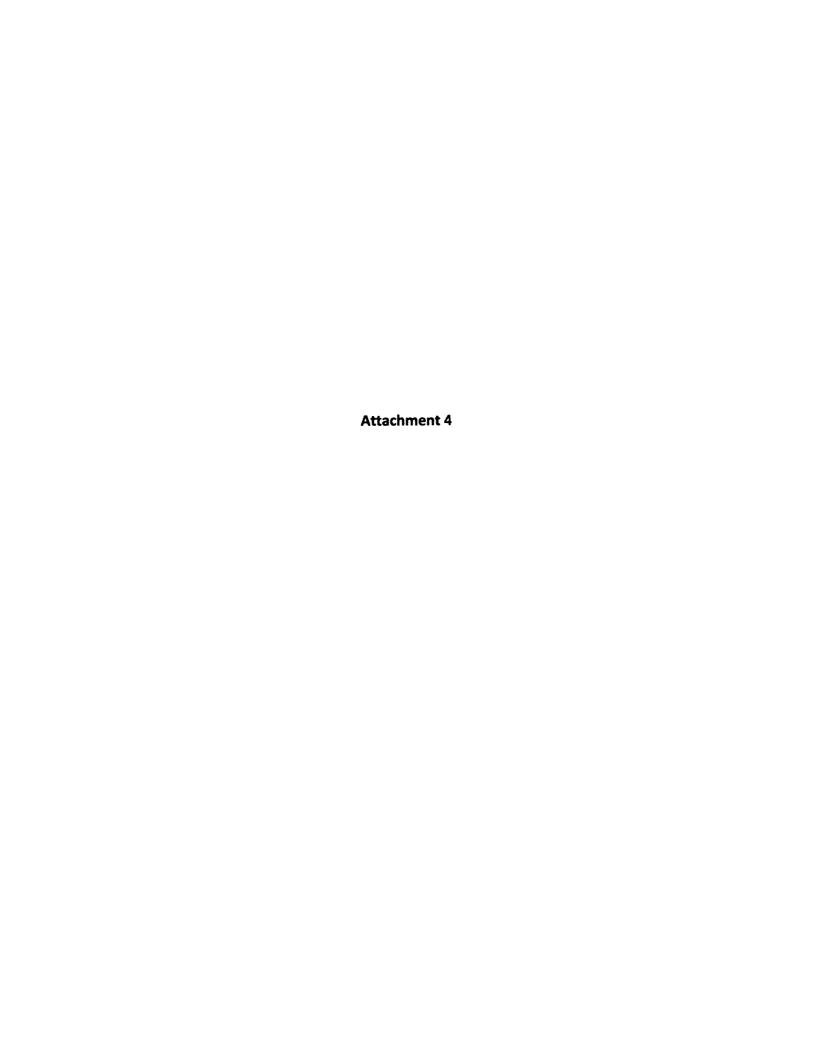
Efficient & Effective Departmental Ops

- Other objectives ongoing in FY 2023
 - Formal & informal communication
 - Implement AEPACS for Land, CAFO & Air programs
 - Initiate ADEM rule updates
 - State Revolving Fund loan marketing program

Alabama Department of Environmental Management

Efficient & Effective Departmental Ops

- New objectives in FY 2023
 - AEPACS for Recycling
 - eDWR lead service line inventory modification
 - ARPA / BIL funding program
 - Implement SRF data base
 - Complete external IT security audit



State of Alabama



RESOLUTION

WHEREAS, Thomas P. Walters, P.E. was appointed to the Professional Engineer position of the Alabama Environmental Management Commission on August 22, 2018, and served until September 30, 2022; and

WHEREAS, during Mr. Walters' tenure on the Commission, he served in the leadership positions of Chair and Vice Chair of the Commission and Chair of the Personnel Committee and as a member of the Personnel Committee; and

WHEREAS, due to Mr. Walters' engineering expertise and professional background, he provided experience, wisdom, and foresight in the Commission's deliberations on significant issues; and

WHEREAS, Mr. Walters' dedication, insight, and support of the efforts of the Commission and those of the Alabama Department of Environmental Management will be greatly missed; now

THEREFORE, BE IT RESOLVED that the Alabama Environmental Management Commission expresses gratitude to THOMAS P. WALTERS, P.E. for his contribution to a better environment and an improved quality of life for the citizens of Alabama.

DONE this 14th day of October 2022.

Commissioner

Commissioner

Commissioner

Commissioner

Commissioner

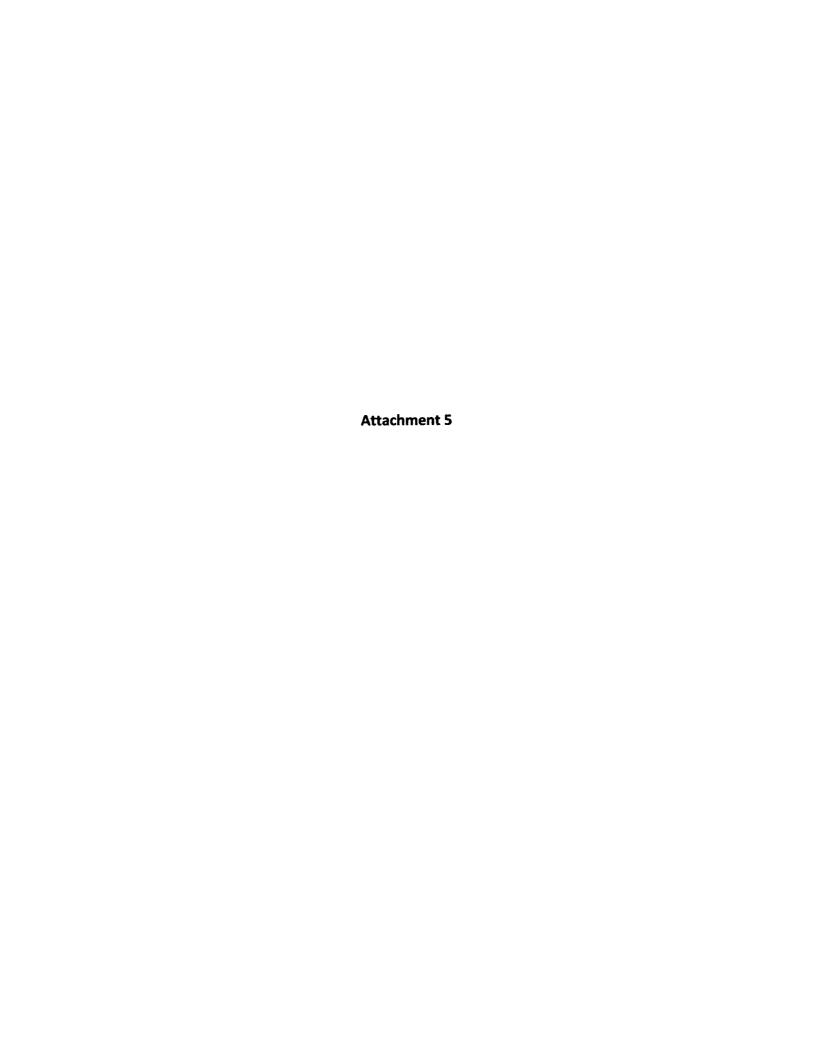
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Commissioner

Commissioner

This is to certify that this Resolution is a true and accurate account of the actions taken by the Environmental Management Commission on this 14th day of October 2022.

John (Jay) H. Masingill, III, Chair Environmental Management Commission Ceptified this 14th day of October 2022



BEFORE THE ENVIRONMENTAL MANAGEMENT COMMISSION OF THE ALABAMA DEPARTMENT OF ENVIRONMENTAL MANAGEMENT

MOTION

Approve a salary advance for Director LeFleur of one step to Step 16 in Pay Grade 91 and designate the Commission Chair to meet with the Director regarding his evaluation and execute the verification of understanding between the Commission and the Director regarding the results of his evaluation

ORDER

This cause having come before the Environmental Management Commission pursuant to the above motion, and having considered the same, the Commission hereby ORDERS, ADJUDGES, and DECREES as follows:

- 1. That the above motion is hereby adopted; and
- 2. That pursuant to the adoption of the above motion, the Commission approves a salary advance for Director LeFleur of one step to Step 16 in Pay Grade 91 (per year salary of \$187,924.80); and
- 3. That the Commission Chair is designated to meet with Director LeFleur regarding his job performance evaluation and execute the verification of understanding between the Commission and the Director regarding his evaluation; and
- 4. That this action has been taken and this Order shall be deemed rendered effective as of the date shown below.

Environmental Management Commission Order Page 2

ISSUED this 14th day of October 2022.

APPROVED: A. Kall M. Jelg Commissioner Commissioner Commissioner	Commissioner Commissioner Commissioner Commissioner
Commissioner	
DISAPPROVED:	
Commissioner	Commissioner
Commissioner	

This is to certify that this Order is a true and accurate Account of the actions taken by the Environmental Management Commission on this 14th day of October 2022.

John (Jay) H. Masingill, III, Chair Environmental Management Commission Certified this 14th day of October 2022